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ROUTING AND RECORD SHEET

FEB 10   9 30 AM '88

SUBJECT: (Optional)

Board of Directors Meeting on MASINT Isssues

FROM: R. E. Hineman DDS&T 6E60 Hqs		EXTENSION	NO. DS&T-089-88	25X1
			DATE 1 1 FEB 1988	

TO: (Officer designation, room number, and building)	DATE		OFFICER'S INITIALS	COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)	
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DS&T-089-88

1 FEB 1988

MEMORANDUM FOR: Director of Development and Engineering
                Director of Technical Service
                Director of SIGINT Operations
                Director of Research and Development
                Director, Foreign Broadcast Information Service
                Director, National Photographic Interpretation Center
                Director of Special Projects

FROM: R. E. Hineman
                Deputy Director for Science & Technology

SUBJECT: Board of Directors Meeting on MASINT Issues

    1. A Board of Directors meeting is scheduled for Thursday, 25 February,
at which we will discuss the recommendations presented in the attached
paper. These recommendations were developed as a result of interviews with a
number of individuals -- from both inside and outside this Directorate -- who
are involved in collection or use of Measurement and Signature Intelligence
(MASINT).

    2. I believe we must view MASINT collection issues from a Directorate
perspective. Our recent exercise of requesting comments on the charters of
the MASINT Committee's subcommittees and working groups, and on a CRES
proposal regarding access to MASINT information, should provide a head start
as we move to develop cohesive Directorate policy regarding the MASINT
collection area.

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                            R. E. Hineman

Attachments:
  As Stated

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Who's the business manager? (s)

RECOMMENDATIONS

Temporary.

1. **Establish a point-of-contact for MASINT issues within the DS&T Planning & Resources Staff to facilitate information flow between the DS&T and "outsiders."**

A point-of-contact (POC) would:

*   Facilitate rapid, accurate and appropriate information transfer <u>from</u> the DS&T to consumers.

    (Simple queries could be handled on the spot; substantive queries -- and those concerning sensitive compartmented information -- would be handled via the appropriate PRS referent with the advice and consent of the relevant Office Directors. The POC would ensure that the query is handled efficiently and appropriately.)

*   Ensure that the CIA representative to the MASINT Committee (hence CRES) is kept informed of MASINT-related activities.

    (This may help offset some of the compulsion to control that CRES has manifested.)

*   Provide another conduit of information to DS&T Offices, as well as a mechanism for developing Directorate-wide positions on MASINT-related issues.

*   Keep the DS&T Front Office abreast of the scope and number of MASINT-related activities and taskings within the Directorate, while demonstrating linkage with validated Community requirements.

*   Assist DS&T marketing efforts by identifying appropriate consumers and facilitating reciprocal briefings.

2. <u>Encourage DS&T Office managers to apprise the PRS POC of all</u>
<u>requirements under discussion or accepted by DS&T elements.</u>

The POC can then ensure that:

* All requirements accepted by DS&T elements have been validated by CRES,
or can assist with accomplishing that validation.

   (The established route for CIA consumers to levy requirements on CIA
   assets is via CRES, while Intelligence Community requirements must be
   validated by the MASINT Committee and levied on CIA elements via CRES.)

* An atmosphere of greater cooperation, sharing and mutual concern for
appropriate use of resources exists between the DS&T and CRES.

   (The CRES representative to the MASINT Committee is interpreting his
   brokerage responsibilities very broadly: that ALL requests for
   information, briefings, or support of any sort from CIA elements should
   come through the MASINT Committee's CIA rep and CRES. This attempt to
   control beyond reasonable bounds may be eased by more attention to
   atmospherics.)

* CRES is fully prepared to support DS&T initiatives in the budget
process, or that we are forewarned of any opposition -- from CRES or other
Community elements -- and have had an opportunity to address problem
issues.

3. <u>Encourage DS&T offices to inform PRS POC whenever any request for</u>
<u>assistance is made, including the nature of the request and the response (a</u>
<u>phone call would be fine).</u>

* The PRS POC will take responsibility for passing the word to CRES and
monitoring the response. If the CRES rep tries to be an information
controller (vice facilitator) we can renegotiate the procedures.

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4. <u>Request program managers of all MASINT-related programs to review access needs of the CIA rep to the MASINT Committee, and to provide PRS POC with recommendations and rationale.</u>

Program managers should:

* Weigh the utility of an informed rep against security issues.

* Brief the CIA rep to the MASINT Committee into whatever programs are appropriate for the current level and focus of MASINT committee activities.

(The CIA rep cannot be expected to be all-knowing, but (s/he) he does need ready access to someone who is. A senior DS&T officer should be identified to the CIA rep as being that resource.)

5. <u>At Office Director level, consider establishing moderated access:</u> i.e., COMPARTMENT-L, where "L" indicates limited, restricted, administrative or staff access.

* Neither the POC nor the MASINT rep are likely to need detailed knowledge of systems or operations.

(Apparently other collection areas have similar problems of access. A solution to this situation may have broader applicability than the MASINT area alone.)

(The CRES proposal which recently underwent review included the recommendation that an across-the-board generic limited access be created. The above proposal would maintain the distinct compartments and limit the degree of access. The system on which OSP is presently working may be the solution.)

6. <u>Task the POC to compile data on requirements and programs as the basis for consideration of the utility of establishing a MASINT business area by the Board of Directors.</u>

* At the end of a year, the POC should have accumulated sufficient data on requirements and programs to enable educated assessment.

* Knowing that such a study is being undertaken may provide additional incentive for cooperation among players.

If business manager, assume role of POC.

25 February 1988

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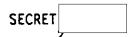
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